



Core Competencies for Information Technology Competency Statement Examples

Occupational Group: Information Technology

Competency: Planning & Organization

Definition: Organizes and manages own time, tools and resources effectively, prioritizes workload, prepares in advance and sets realistic timescales to achieve goals and objectives; understands business issues, processes, and outcomes and the potential impacts both internal and external to the unit.

Job Template: IT Project Manager 2

Proficient	Advanced	Expert
Prioritizes and supervises project	Develops comprehensive project	Adapts to changing project
staff, including setting tasks,	plans outlining objectives/goals,	requirements and unforeseen
priorities, and deadlines related to	tasks, timelines, and resource	challenges and adjusts project plans
software development.	requirements in advance of the start	accordingly, shifting priorities and
	of a software development project.	resources as necessary to meet
Collaborates with a cross-disciplinary		project milestones.
team to manage and oversee all	Assesses and reassesses shifting	
aspects of software development	priorities related to software	Assesses the efficiency of project
project implementation to ensure	development projects and reallocates	staff, as well as strengths and areas
timely completion.	personnel to meet project deadlines.	for improvement, and reallocates
		personnel to best meet software
Communicates delays in software	Identifies the needs of project staff	development project deadlines.
development projects to all affected	and provides resources and support	
constituents, including users, IT	to ensure timely completion of	Evaluates overall software
project staff, and leadership.	project milestones and deadlines.	development processes and project
		outcomes and implements
		enhancements to increase efficiency
		and effectiveness.

Competency: Problem Solving

Definition: Identifies and understands issues, problems, or opportunities; analyzes, develops possible solutions, and takes or suggests the appropriate course of action; remains calm under pressure and follows steps to achieve **solution**.

Job Template: Systems Administrator 2

Proficient	Advanced	Expert
Identifies, recognizes and resolves	Assesses and resolves difficult or	Anticipates system/server
routine problems for the HCM and SA	sensitive errors through research and	performance, availability, capacity, or
applications and operations.	review of policies and procedures for	configuration problems and
	the unit and assists in the	implements contingency plans to
Researches, reviews, tests, and	development of plans and processes	minimize university impact.
evaluates answers to problems with	that ensure minimal risk to services	
new modules and/or enhancements.	or systems.	Serves as a subject matter expert for
		ITS Enterprise Applications staff as a
Utilizes brainstorming with other IT	When faced with a problem,	senior technical resource to solve the
colleagues to identify system	anticipates immediate consequences	most difficult technical problems.
technology solutions.	to the university and finds solutions	
	within limited resources.	Leads technical projects and develops
Collaborates with other ITS and OSC		problem mitigation plans.
to solve problems and make		

decisions to ensure consistency and usability of various solutions.	
Analyzes the situation by practicing active listening and communicating the problem when working with University staff and management as it relates to HCM and SA enterprise systems.	

Competency: Analytical/Critical Thinking

Definition: Looks at situations from multiple perspectives; organizes difficult information in a systematic way; identifies issues and underlying causes and thinks through the consequences of different courses of action; compares and evaluates data from different sources to make well informed decisions and identifies alternative solutions.

Job Template: IT Team Lead 1

Proficient	Advanced	Expert
Identifies and solves common IT	Dissects complex issues, using	Keeps abreast of emerging
issues and challenges. Troubleshoots	comprehensive root cause analysis to	technologies and identifies
system errors, assess performance	uncover underlying problems.	opportunities to leverage them for
problems, and provide practical		competitive advantage.
solutions.	Creates long-term technology	
	strategies that align with the	Drives innovation within the IT
Utilizes data analysis techniques to	university's goals and anticipate	department by introducing
draw insights from IT-related data,	future needs.	groundbreaking technologies and
aiding in decision-making.		methodologies to achieve strategic
	Identifies and mitigates potential	objectives.
Identifies and streamlines existing	risks associated with IT projects,	
workflows to enhance team	ensuring minimal disruption and	Conducts thorough risk assessments
productivity.	financial impact.	for IT projects and develops
		comprehensive risk mitigation
	Collaborates with various	strategies.
	departments and external partners to	
	align IT services with organizational	
	needs.	